



Ulster County

Analysis and Review of the 2019 Executive Budget Recommendations

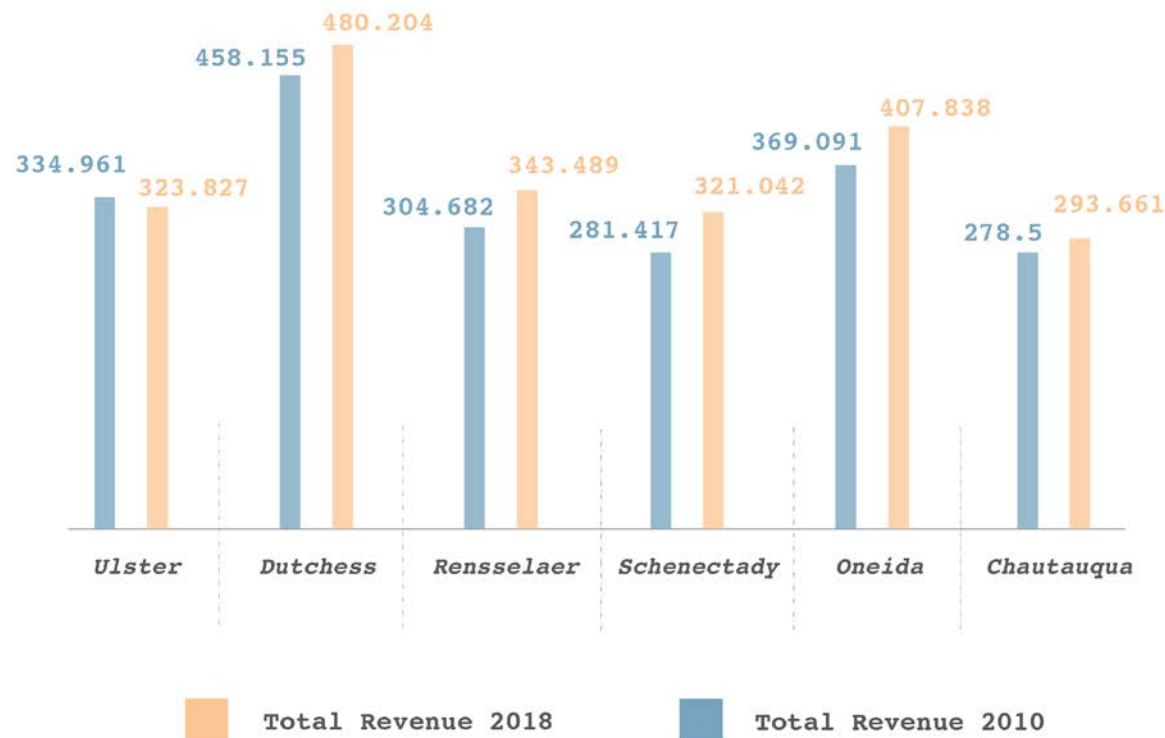


FOR PUBLIC POLICY INITIATIVES



Diminished Size of Government

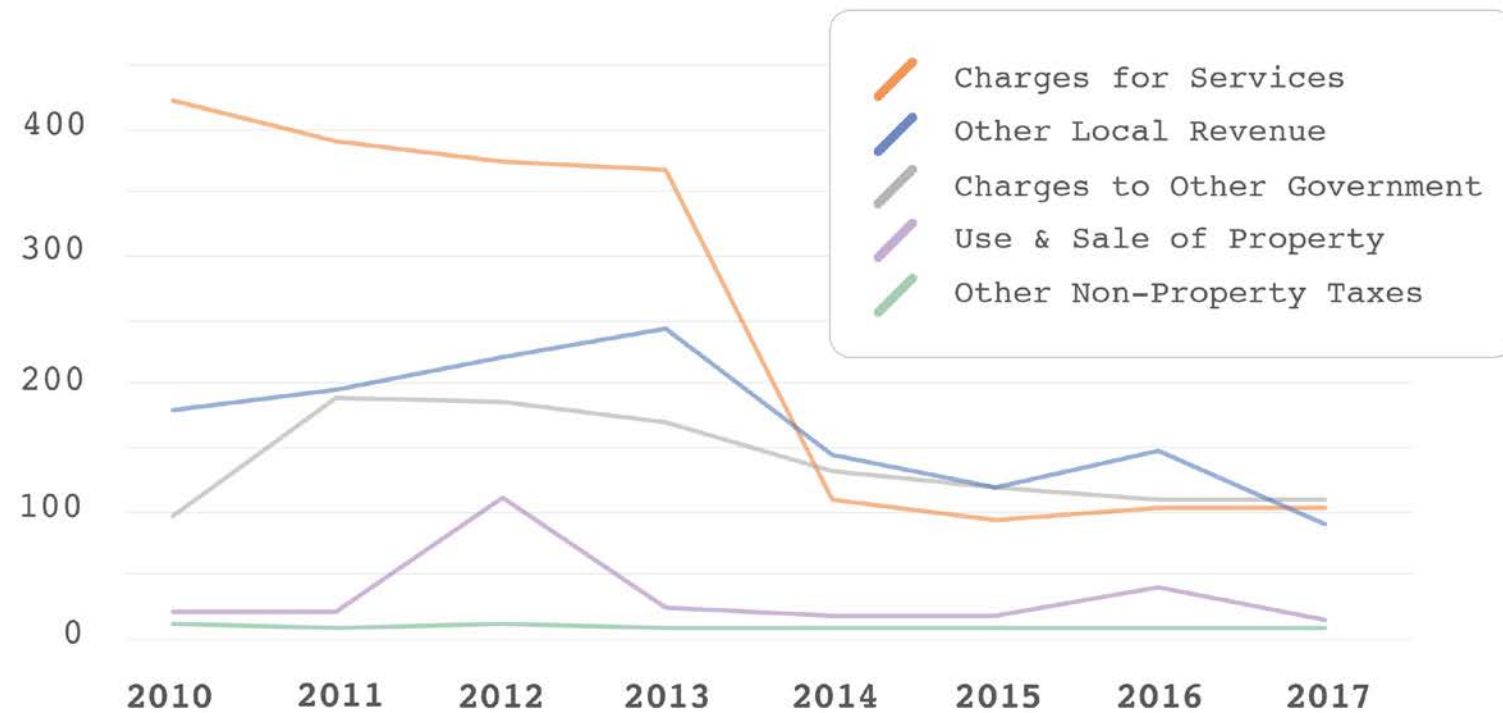
2010 to 2018 Total Revenue Comparison by County
(in millions of dollars)





Local Revenues Decreased

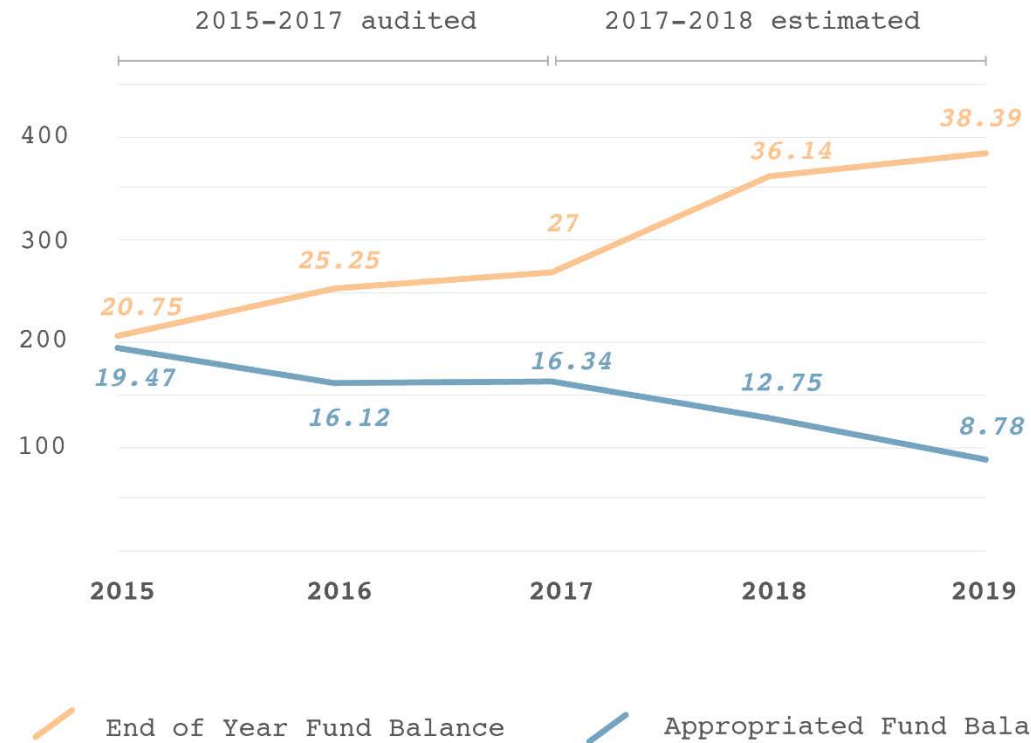
Local Revenue Source Trends - Ulster County
(in millions of dollars)





Fund Balance

Ulster County Appropriated and End of Year Fund Balance



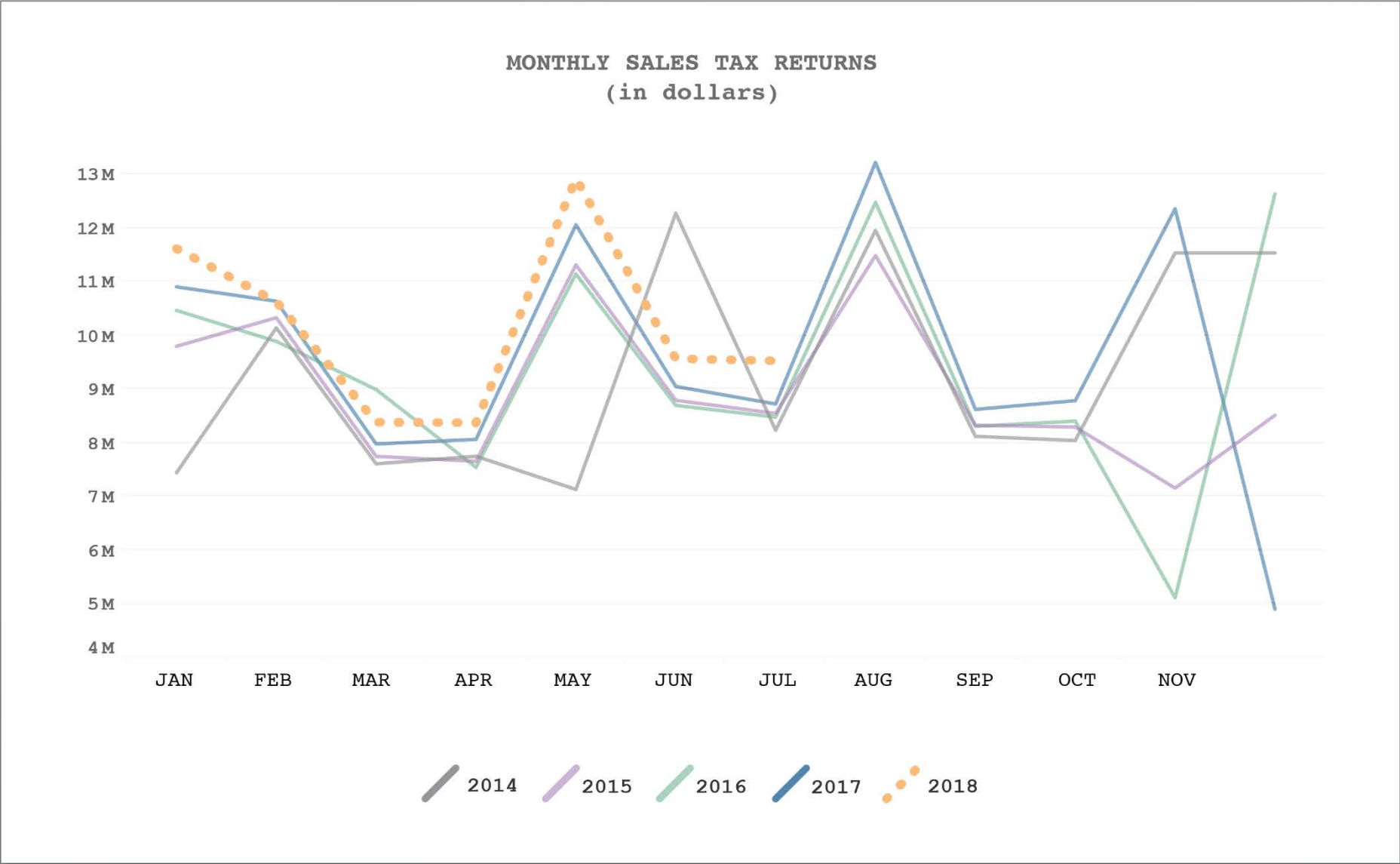


Departments With Significant Personnel Savings in Both 2016 and 2017

	2017		2018
Assessment	\$ 81,513.00		\$ 42,204.00
Information. Services.	\$ 169,878.00		\$ 305,318.00
Safety Insurance	\$ 97,555.00		\$ 52,780.00
PH admin.	\$ 87,861.00		\$ 131,294.00
PH STD	\$ 28,091.00		\$ 36,514.00
MH Admin.	\$ 185,190.00		\$ 165,821.00
UCAT Bus	\$ 277,232.00		\$ 117,010.00
Med. Asst.	\$ 247,432.00		\$ 697,276.00
Unemployment	\$ 45,196.00		\$ 146,307.00
Road Maint.	\$ 589,652.00		\$ 430,957.00
Road Mat.	\$ 658,936.00		\$ 242,762.00
	\$ 2,468,536.00		\$ 2,368,243.00
Total Reported	\$ 5,614,000.00		\$ 712,000.00



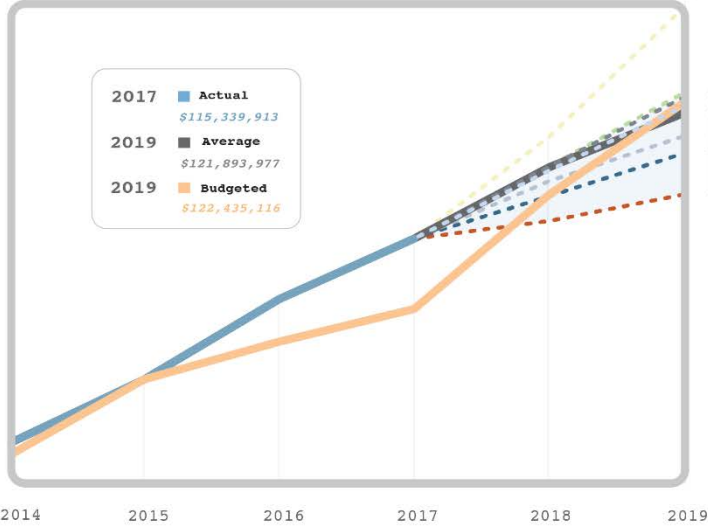
Sales Tax Projections





Sales Tax Projections

Sales Tax Revenue Projections Based on 2017 Actuals



PROJECTION

	2017	2018*
2019 Governor's State Estimate	\$115,339,913	\$120,645,549
2014-2017 AVG Growth	\$115,339,913	\$119,007,722
Linear	\$115,339,913	\$119,098,220
Budgeted	\$111,672,331	\$117,631,568
Polynomial	\$115,339,913	\$118,881,819
Average	\$115,339,913	\$119,061,548
2018 US Consumer Spending Growth	\$115,339,913	\$118,338,751
10 Year AVG Growth	\$115,339,913	\$117,531,371
Logarithmic	\$115,339,913	\$117,648,237

*estimates based on data from 2017

PROJECTION

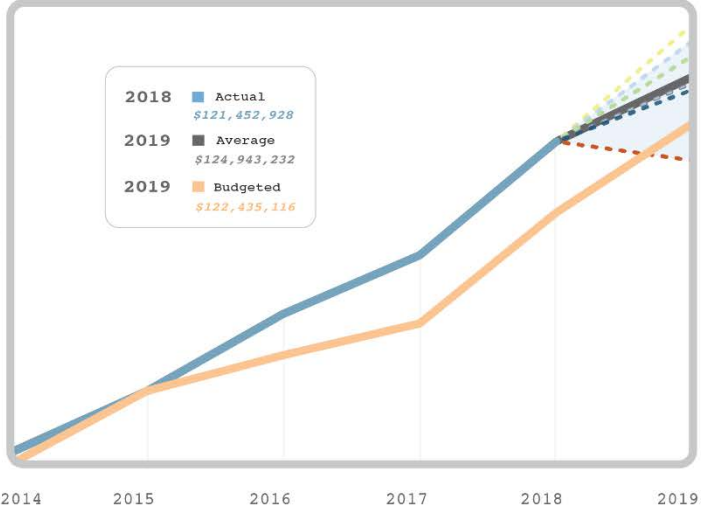
2019

2014-2017 Average Growth	\$122,792,168
Linear	\$122,718,680
Budgeted	\$122,435,116
Polynomial	\$122,242,600
Average	\$121,893,977
2018 US Consumer Spending Growth	\$120,689,989
10 Year Average Growth	\$119,764,467
Logarithmic	\$117,648,237



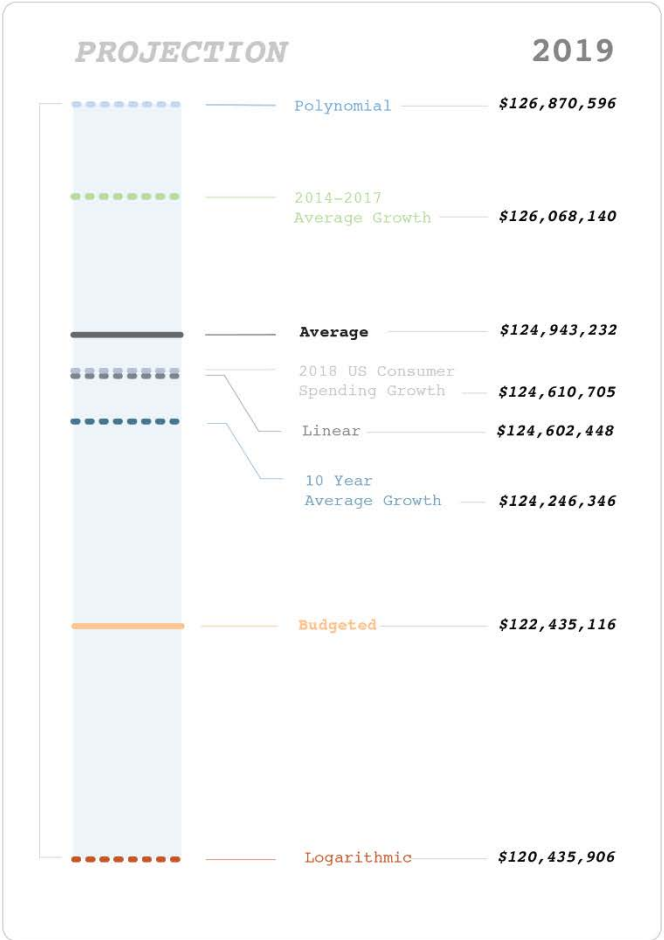
Sales Tax Projections

Sales Tax Revenue Projections
Based on 2018 YTD



PROJECTION	2018	2019*
2019 Governor's State Estimate	\$122,792,168	\$126,870,596
2014-2017 AVG Growth	\$122,792,168	\$126,068,140
Linear	\$122,792,168	\$124,943,232
Budgeted	\$117,631,568	\$122,435,116
Polynomial	\$122,792,168	\$126,870,596
Average	\$122,792,168	\$124,246,346
2018 US Consumer Spending Growth	\$122,792,168	\$124,610,705
10 Year AVG Growth	\$122,792,168	\$124,246,346
Logarithmic	\$122,792,168	\$120,435,906

*estimates based on data from 2018



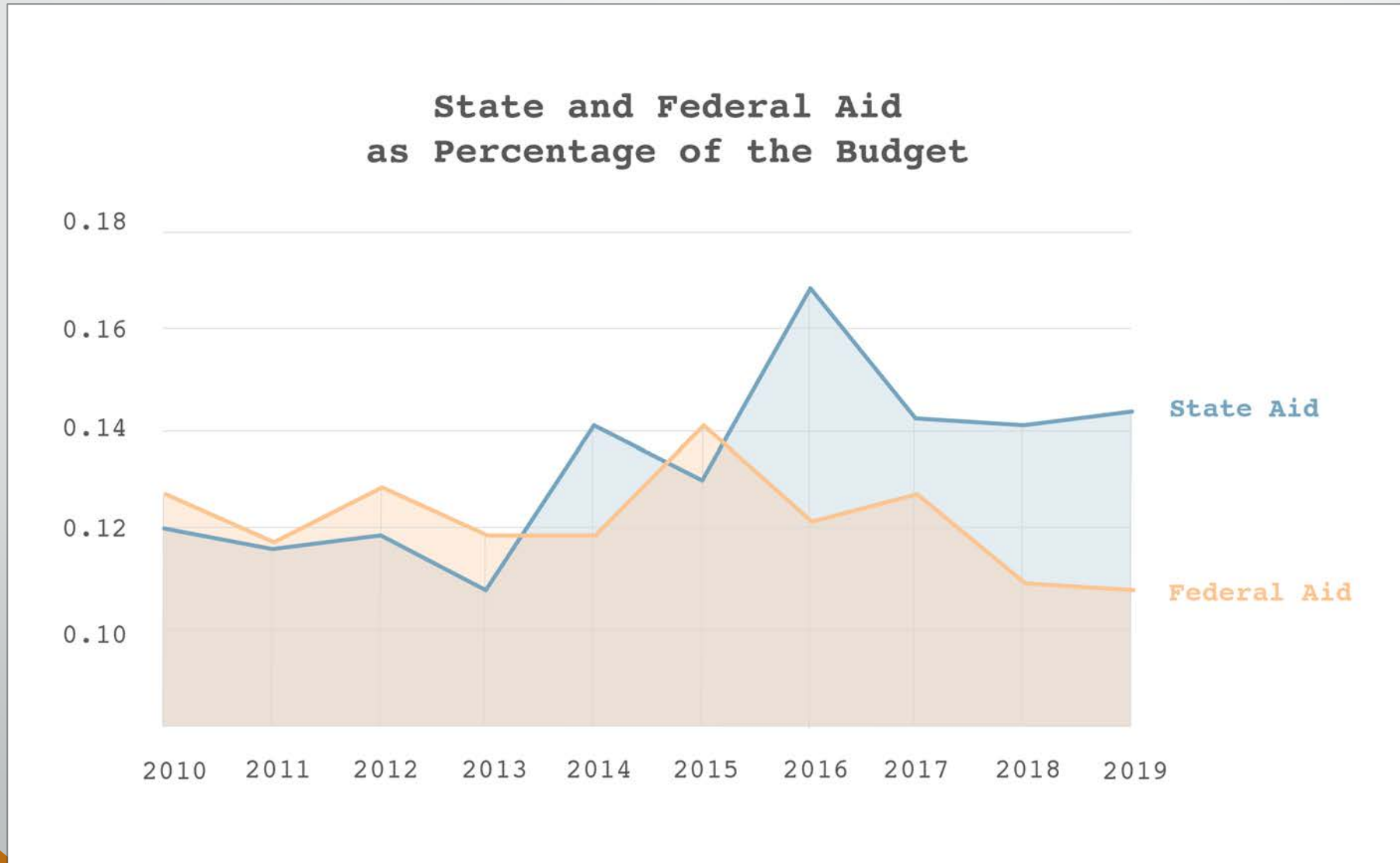


County Clerk Revenues Cover Most Expenses

	2016	2017	2018	2019
Expenditures				
Admin.	1.68	1.63	1.79	1.81
Recording	0.86	0.84	0.87	0.92
Motor Vehicles	0.78	0.78	0.87	0.91
Records Mgt.	0.61	0.62	0.7	0.73
Total	3.93	3.87	4.23	4.37
Revenues				
Admin.	0	0	0	0
Recording	1.8	1.8	1.8	1.8
Motor Vehicles	0.86	0.98	0.95	1
Records Mgt.	0.05	0.04	0.06	0.05
Total	2.71	2.82	2.81	2.85
Net	1.22	1.05	1.42	1.52
Percent Covered	69.0%	72.9%	66.4%	65.2%



State and Federal Aid





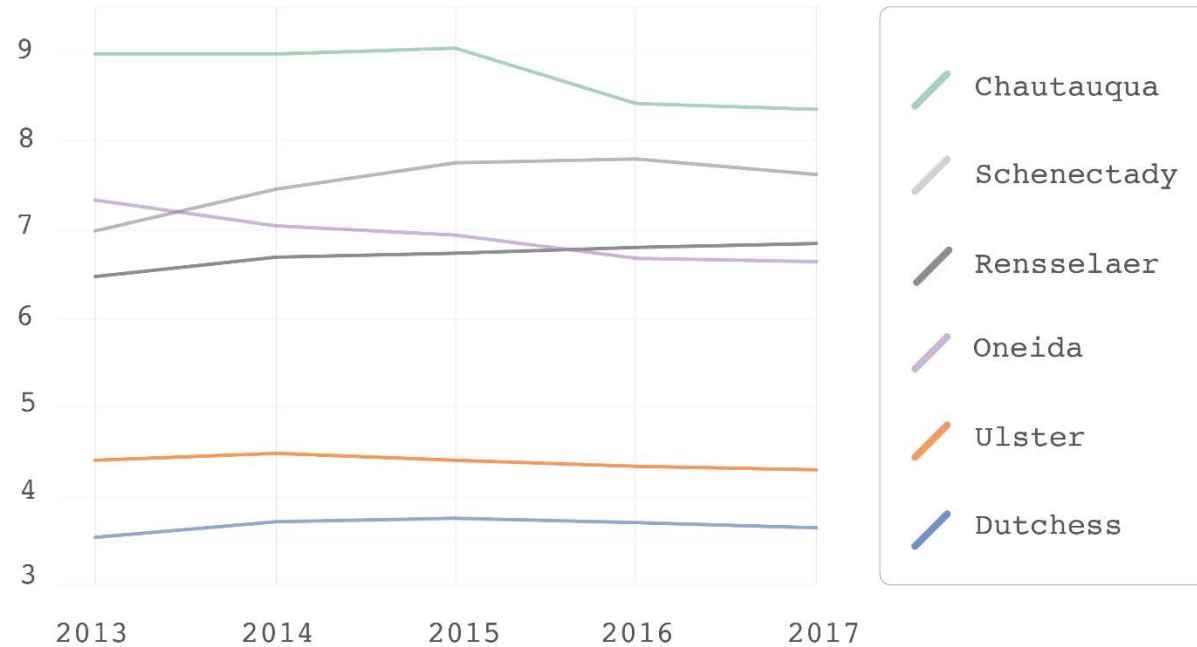
Health Department / Public Health

	Total	Total	Change	Fed Aid	Fed Aid	change	state aid	state aid	change
	2018	2019		2018	2019		2018	2019	
Administration	2370952	2271798	-99154				315189	259579	-55610
Patient Services	952614	971245	18631				210881	253609	42728
TB	13755	13921	166				13921	24002	10081
Health Education	284654	425272	140618				20357	20897	540
Disease Control	13706	13673	-33				351223	357896	6673
Lead	11712	10464	-1248	28663	28663	0	50746	44701	-6045
Lead Prevention	110520	203890	93370				281722	281722	0
Grant	17166	12750	-4416	26462	25988	-474	64785	63625	-1160
ICHAP	254	125	-129						0
PHC	50216	52905	2689	28863	26769	-2094	32973	29427	-3546
Water	243419	252814	9395				376082	394002	17920
Environmental Health	1244259	1306078	61819				152964	141873	-11091
Rabies	63651	63651	0				67625	82916	15291
Environmental Grants	14275	14492	217				63620	63765	145
Preparedness	149523	228502	78979	115472	115472	0	90603	165128	74525
	5540676	5841580	300904	199460	196892	-2568	2092691	2183142	90451



Property Tax

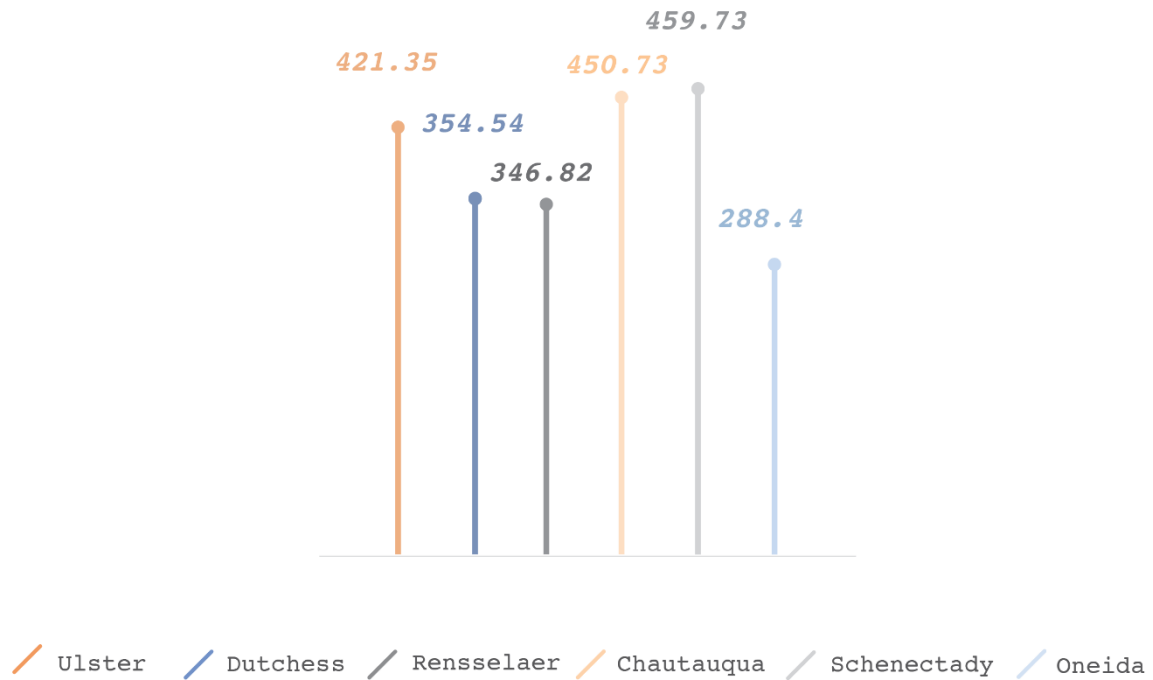
County Tax Rate Comparison
(per \$1,000 Value)





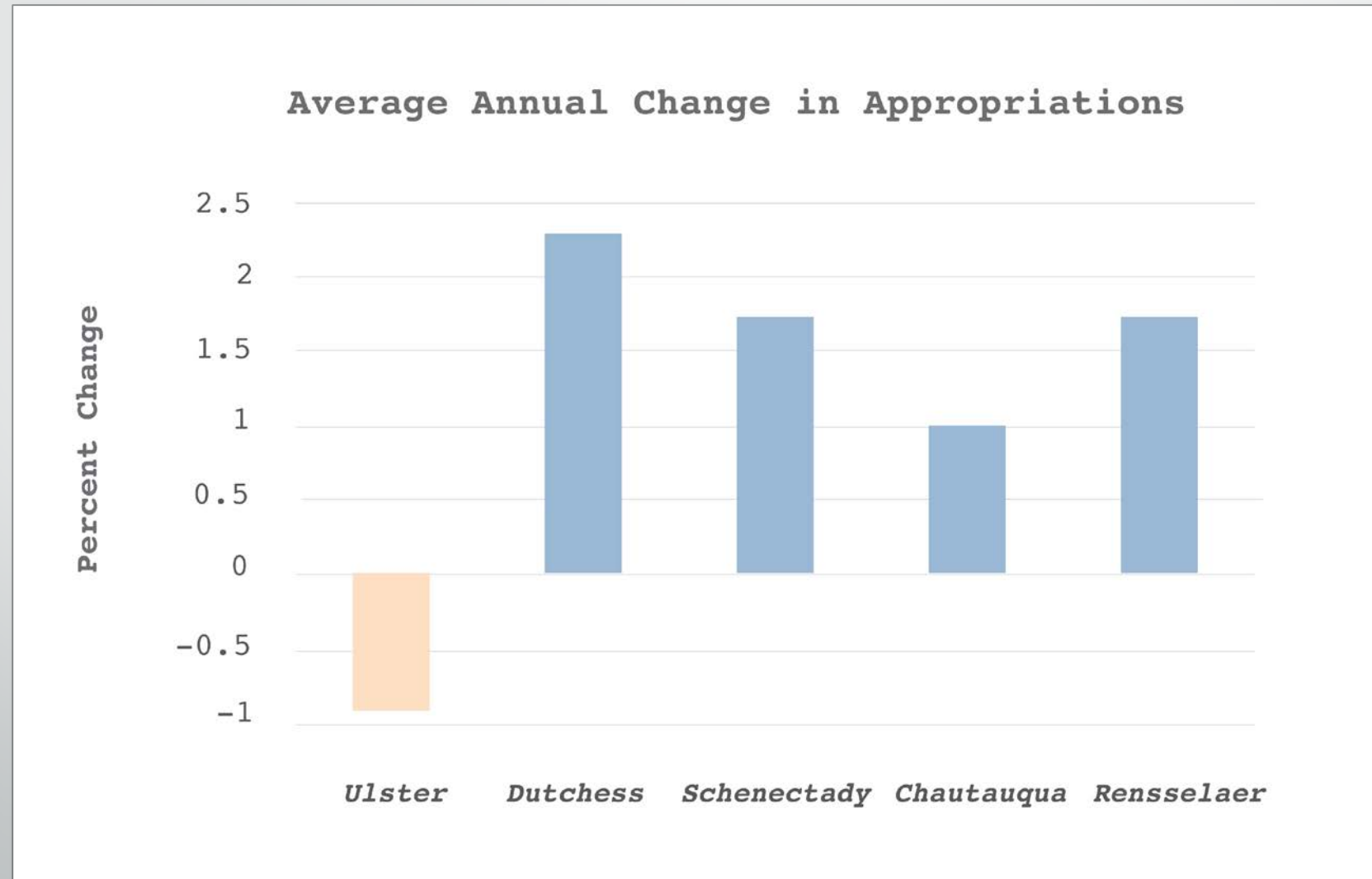
Property Tax

2017 Property Tax Burden
Per Capita by County (in Dollars)





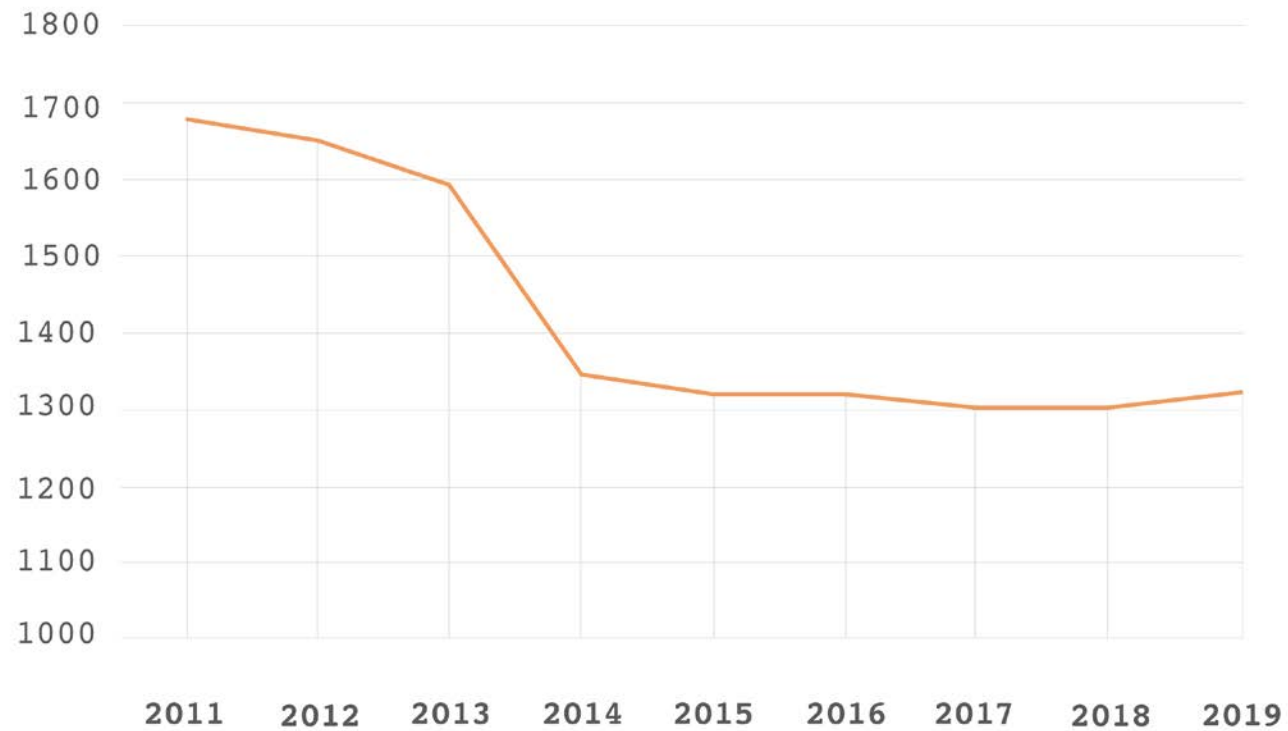
Average Change in appropriations, 2014 - 2018





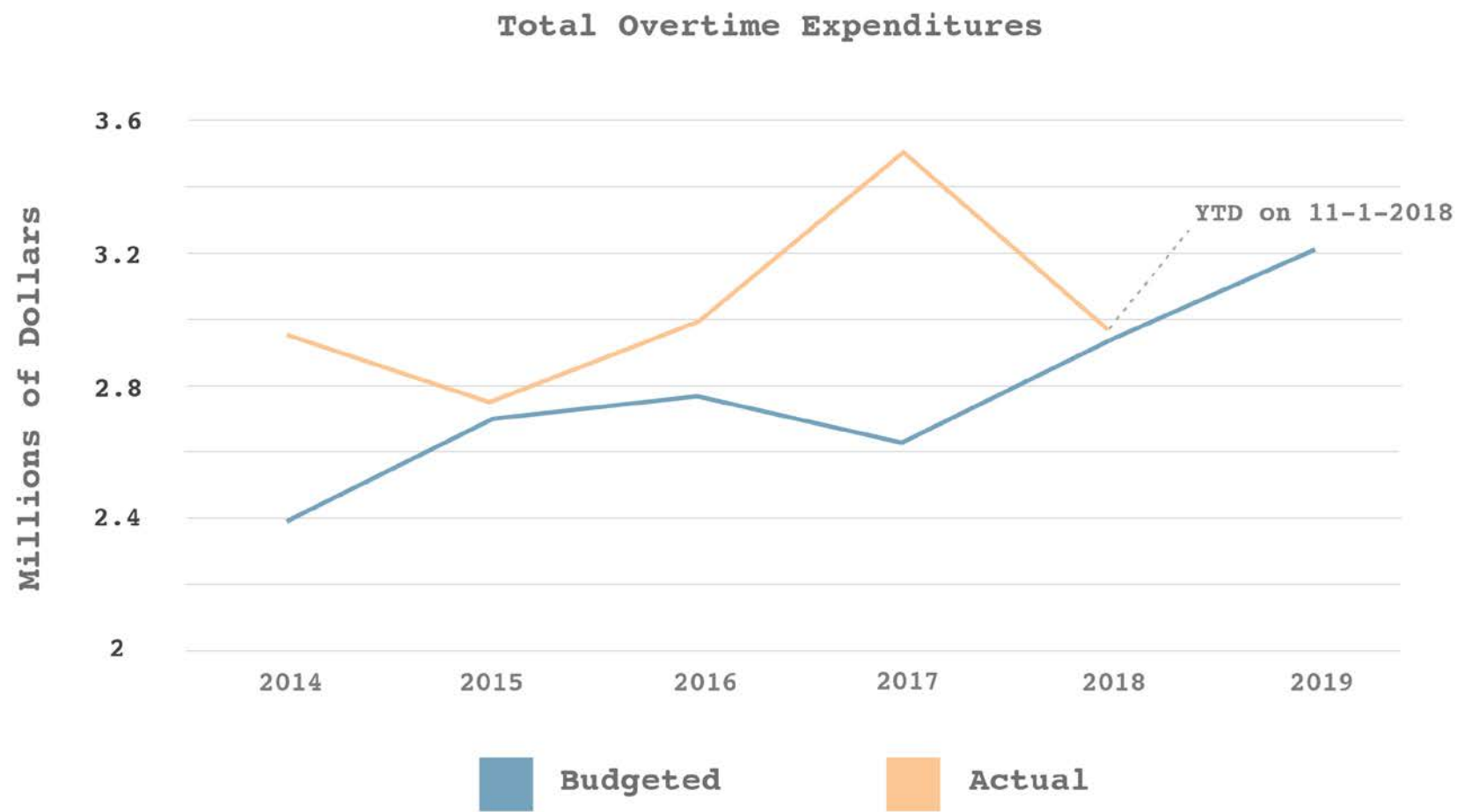
Personnel

Ulster County Total Benefitted Positions



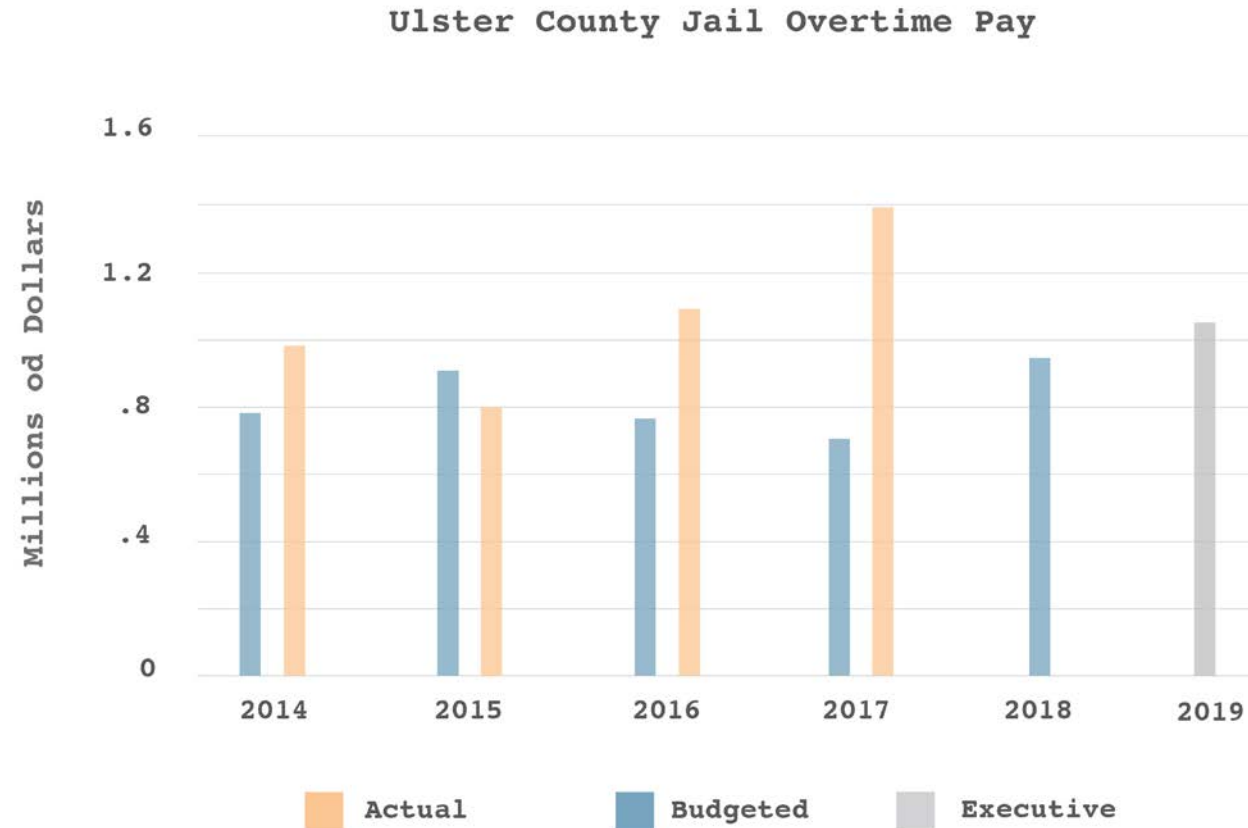


Personnel - Overtime



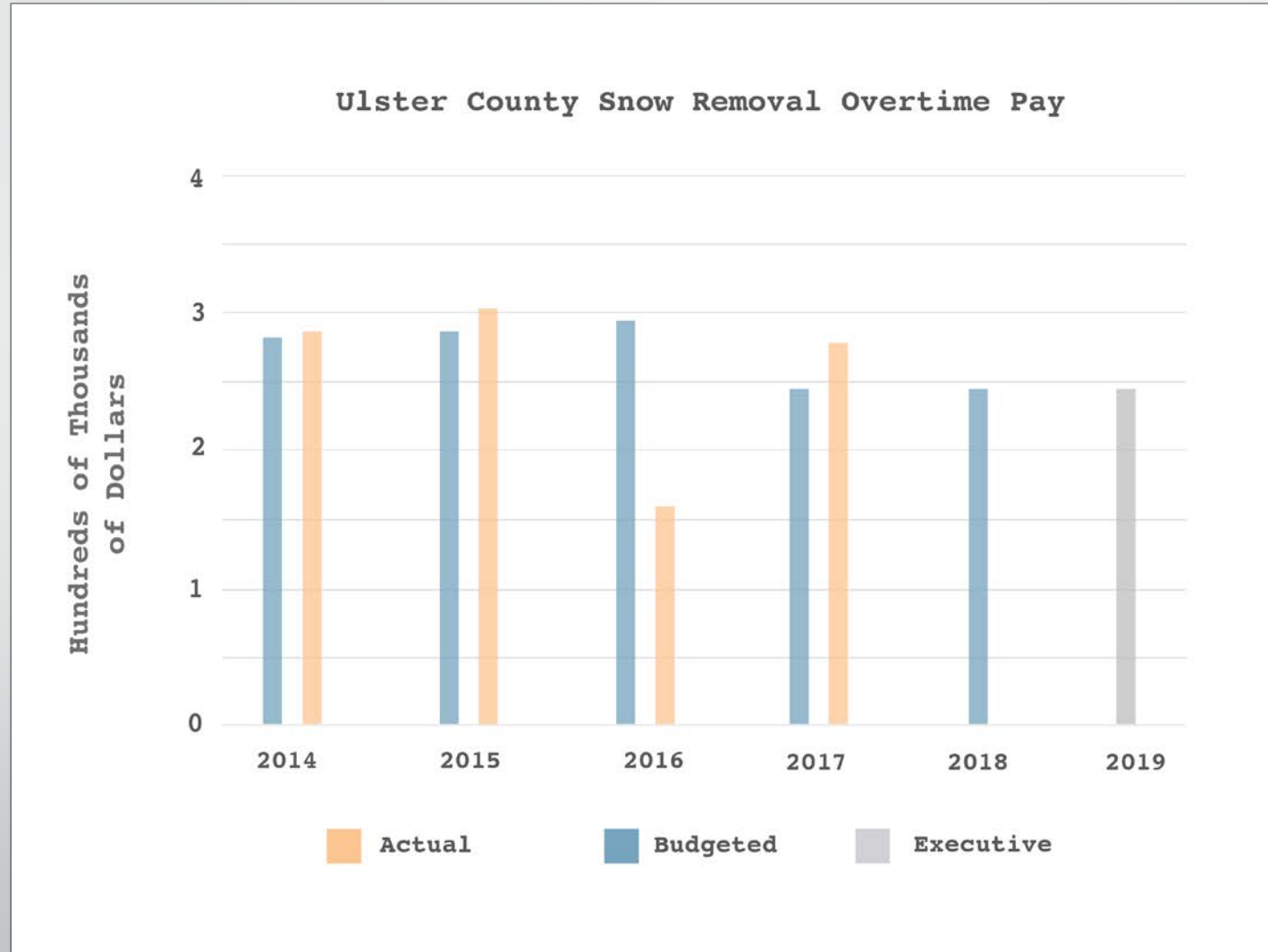


Personnel - Overtime





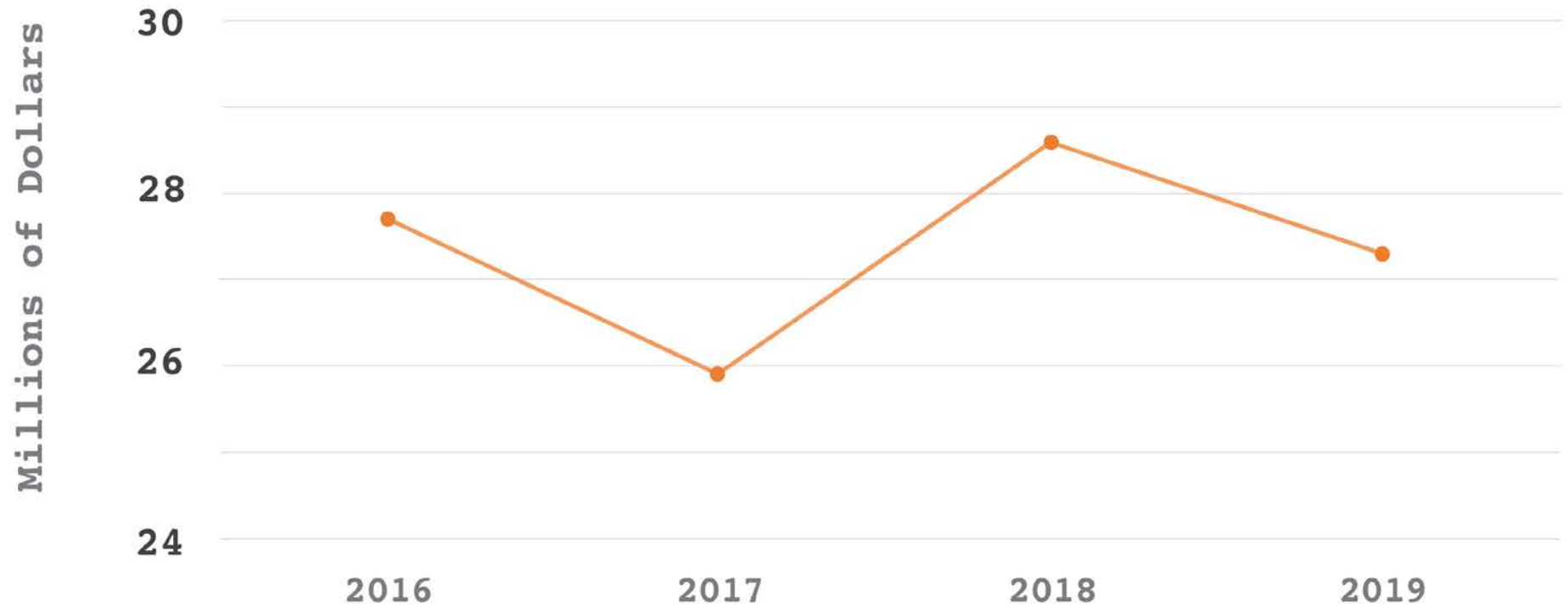
Personnel - Overtime





Benefits

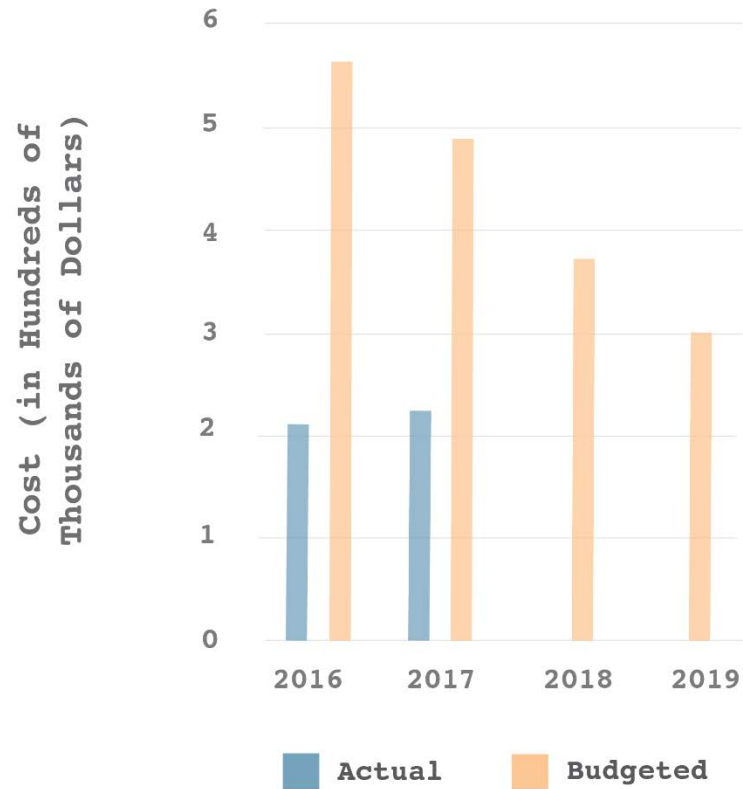
Health Insurance Costs in Ulster County
2016-2017 Actual, 2018 Budgeted, 2019 Recommended





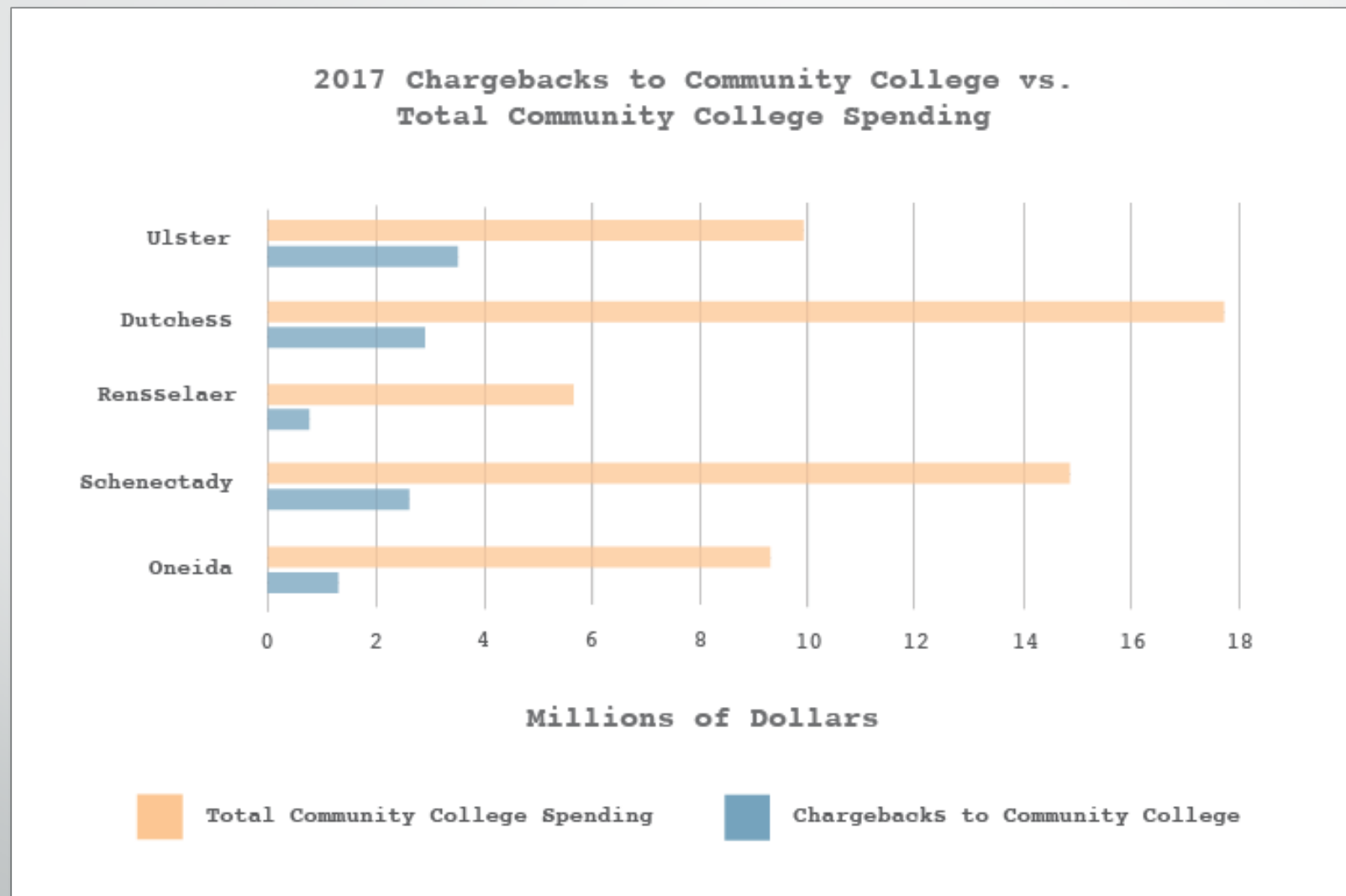
Heating Fuel

Ulster County Heating Fuel Costs





Community College Chargebacks





Form of the Budget – Albany County

	2018 Adopted	2019	2020	2021
Revenues				
Sales Tax	\$ 268,564,800	\$ 273,936,096	\$ 279,414,818	\$ 285,003,114
Dept/Misc Income	\$ 170,347,448	\$ 173,754,397	\$ 177,229,485	\$ 180,774,075
State Revenues	\$ 73,594,642	\$ 75,066,535	\$ 76,567,866	\$ 78,099,223
Federal Revenues	\$ 74,177,484	\$ 75,661,034	\$ 77,174,254	\$ 78,717,739
Property Tax Levy	\$ 92,496,319	\$ 94,346,245	\$ 96,233,170	\$ 98,157,834
TOTAL REVENUES	\$ 679,180,693	\$ 692,764,307	\$ 706,619,593	\$ 720,751,985
Expenses				
Personnel and FICA	\$ 148,129,991	\$ 151,092,591	\$ 154,114,443	\$ 157,196,731
NYS Retirement	\$ 21,572,228	\$ 21,787,950	\$ 22,005,830	\$ 22,225,888
Health Care	\$ 49,945,375	\$ 52,942,098	\$ 56,118,623	\$ 59,485,741
Sales Tax Distribution	\$ 107,425,920	\$ 109,574,438	\$ 111,765,927	\$ 114,001,246
Medicaid	\$ 66,424,143	\$ 68,084,747	\$ 69,786,865	\$ 71,531,537
Debt Service	\$ 32,979,998	\$ 33,969,398	\$ 34,988,480	\$ 36,038,134
Community College	\$ 10,500,000	\$ 10,500,000	\$ 10,500,000	\$ 10,500,000
Other	\$ 242,203,038	\$ 244,625,068	\$ 247,071,319	\$ 249,542,032
TOTAL EXPENSES	\$ 679,180,693	\$ 692,576,290	\$ 706,351,487	\$ 720,521,309
Surplus/(Deficit)	\$ 0	\$ (188,017)	\$ (268,106)	\$ (230,675)



Form of the Budget – Program (Schenectady)

Table of Contents

PROGRAM	PAGE(S)
EDUCATION PROGRAM (CONTINUED)	
Education of Children with Disabilities	71-72
Special Needs Parking Education Program	73-74
PUBLIC SAFETY PROGRAM	
Program Summary	75-76
Mobile Radio District (MRD)	77-78
Unified Communications Center	79-81
Sheriff	82-86
Probation	87-91
Probation – Adolescent Unit	92-95
Jail	96-100
Targeted Street Crime Unit	101-102
Alternatives to Incarceration Services	103-105
Special Traffic Options Program (DWI)	106-107
Emergency Management	108-112
HEALTH PROGRAM	
Program Summary	113-114
Public Health – Administration	115-116
Public Health – Patient and Prevention Services	117-123
Public Health – Children with Special Needs	124-127
Public Health – Environmental Health	128-131
Community Services	132-140
TRANSPORTATION PROGRAM	
Program Summary	141-142
Aviation	143-145
Mass Transit	146
Roads and Highways – County Road Fund	147-156
Roads and Highways – Road Machinery Fund	157-161



Form of the Budget – Performance (Dutchess)

Goals and Workload Measures

Goal	Workload Measure	2016 Actual	2017 Estimate	2018 Plan	Change	% Change
Collect the maximum amount of restitution possible as ordered by the courts in order to make victims whole. Note: Collections depend on amount ordered by the court.						
	Restitution Collected	\$353,472	\$350,000	\$350,000	-	0.0%
	Fees Collected	\$92,171	\$96,000	\$96,000	-	0.0%
Family Court Assess risks and needs using actuarial assessments. Apply effective supervision practices to reduce unnecessary detention and placement and promote public safety by reducing recidivism and promoting positive outcomes. *						
	Family Court Diversion / Supervision Cases Received	333	400	425	25	6.3%
* Indicator: 75% of mandated preventative cases will close successfully and not result in placement. Outcome: 81% of mandated preventative cases did not require placement. Strategy: Continue evidence based practices.						
Investigation Provide a timely and accurate legal and social report to courts in Dutchess County. *						
	Investigations received (Juvenile and Adult)**	1,578	1,600	1,600	-	0.0%
* Indicator: All investigations will contain mandated information and risk assessment. Outcome: All cases met standards. Strategy: Monitor through quality assurance.						
** Adult investigations increased; juveniles decreased. Successful diversion initiatives appear to have reduced investigation requests.						
Pretrial Release Provide pretrial release investigations and recommendations to courts and supervise individuals released to pretrial programs for compliance with court orders. *						
	Pretrial Investigations Completed	2,414	2,400	2,400	-	0.0%
	Pretrial Cases Received	1,007	1,000	1,000	-	0.0%
* Indicator: 75% of cases will close successfully. Outcome: 84% of cases were successfully closed. Strategy: Continue evidence based pretrial practices.						
Supervision Supervise adults sentenced to probation according to criminogenic risks and needs in order to promote public safety and reduce recidivism.						
	Probation Supervision Cases Received	837	1,000	1,000	-	0.0%
* Indicator: 80% of cases will not be re-arrested for a felony within 1 year of completing sentence. Outcome: 92% of probationers were not arrested for a felony within 1 year of sentence. Strategy: Continue to apply evidence based practices. (2015 Data)						



Questions?

?